



SEASON'S GREETINGS!

One of my favorite things about the holiday season is that it's such a great time to reflect on the year past, plan for the year ahead, and take stock of the things that I am most grateful for. This year, I am grateful for my family, my health and the opportunity to provide leadership to Every Learner Everywhere, a dynamic network of organizations who have a shared commitment to driving institutional transformation through digital learning implementation and innovation.

That said, I wanted to take a moment to personally introduce myself as the new Director of Every Learner Everywhere, and to share some of the exciting vision that we have for 2020. Since becoming the Director in October, the excitement and shared dedication to higher ed transformation that I have sensed throughout the network's 12 partner organizations is undeniable. Looking back at what the network accomplished so far, I am proud of the progress that has been made, including:

- Releasing "*A Guide for Implementing Adaptive Courseware: From Planning Through Scaling*" led by APLU, a comprehensive guide for institutions designed to help them successfully redesign courses with adaptive courseware for greater student success.
- Releasing the "*Time for Class Toolkit*" led by Tyton Partners, a set of briefs and tools drawn from a national, longitudinal survey of over 4,000 higher ed faculty and administrators designed to support institutional dialogue, decision-making, and action.
- Launching a new knowledge management hub, "*Solve*", a website which will serve both the network and higher ed at-large as a rapidly growing library of adaptive learning technology implementation resources.

And we are just getting started!

Looking ahead to 2020, we will continue producing high-quality assets and research to support institutions in implementing digital courseware; deepen our commitment to promoting equity and access in the implementation of digital learning tools; and amplify our brand, message, and impact on a national scale. Great things are on the horizon for Every Learner Everywhere.

We know that institutional leaders, faculty, policy makers, curriculum designers, students and more are depending on the work that we do. From the team and I at Every Learner Everywhere, we'd like to wish you, your family, and loved ones a wonderful holiday season. Stay tuned throughout 2020 for the exciting work ahead!

Best Wishes,

Jessica Rowland Williams, Ph.D.